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The business of government is necessarily diverse, changing and of considerable scale. A focus on improving the implementation of government programs and initiatives is important because the community expects the

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Government to deliver on its policies, as does the Government. The papers included in this collection address numerous aspects of improving implementation. They were initially presented at the Project

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Management and Organisational
Change conference held in
Canberra in February 2006, the
first annual research conference
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This collection represents a comprehensive drawing together of experience and insight from both practitioners and academic researchers, with speakers including top public sector executives from the Australian

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jurisdictions as well as
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Kingdom, Canada and New
Zealand.

Updated concepts and tools to set
up project plans, schedule work,
monitor progress-and consistently

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achieve desired project results. In today's time-based and cost-conscious global business environment, tight project deadlines and stringent expectations are the norm. This classic book provides

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management work in any company. This updated second edition includes: * New material on the Project Management Body of Knowledge (PMBOK) * Do's and don'ts of implementing scheduling software* Coverage of the PMP

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certification offered by the Project Management Institute* Updated information on developing problem statements and mission statements* Techniques for implementing today's project management technologies in any

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organization-in any industry.

Not long ago project management was perceived as a highly technical endeavor with applications to highly specialized industries.

Times have changed-and so have the collective perceptions about

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project management. Today project management skills are applied throughout a wide range of businesses and industries. Successful project managers are defined now not only by their skill in dealing with issues of planning,

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scheduling, and budgeting, but also by their ability to manage people. Clifford Gray and Erik Larson, both of Oregon State University, are aware of this evolution and have used the Third Edition of Project Management:

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The Managerial Process to address these shifts. This highly-qualified author team provides readers with a complete picture of project management. Technical issues are addressed thoroughly, but unlike similar books on this subject,

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Project Management: The Managerial Process presents them in context, demonstrating how project management techniques can be applied in a wide variety of businesses, while emphasizing the importance of accounting for the

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human element in the successful management of all types of projects. Case studies and "Snapshot from Practice" boxes are among the ways readers learn throughout this text. A pedagogically rich CD-ROM, and a

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second CD-ROM containing a trial version of Microsoft Project, are also available with all new copies of this text. Once again, the authors have succeeded in providing readers with a complete picture of project management:

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analysts, and others just getting started in management, and for managers and administrators with little project management training."--Jacket.

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needed to successfully manage a project. The authors' managerial perspective addresses the basic nature of managing all types of projects as well as the specific

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techniques and insights required for selecting, initiating, executing, and evaluating those projects. When Fortune Magazine estimated that 70% of all strategies fail, it also

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noted that most of these strategies were basically sound, but could not be executed. The central premise of Strategic Project Management Made Simple is that most

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projects and strategies
never get off the ground
because of adhoc,
haphazard, and obsolete
methods used to turn their
ideas into coherent and
actionable plans.

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Strategic Project

Management Made Simple is the first book to couple a step-by-step process with an interactive thinking tool that takes a strategic approach to

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Strategic Project
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builds a solid platform
upon four critical
questions that are vital

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for teams to intelligently
answer in order to create
their own strong,
strategic foundation.

These questions are: 1.

What are we trying to
accomplish and why? 2. How

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will we measure success?

3. What other conditions must exist? 4. How do we get there? This fresh approach begins with clearly understanding the what and why of a project

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- comprehending the bigger picture goals that are often given only lip service or cursory reviews. The second and third questions clarify success measures and

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identify the risky assumptions that can later cause pain if not spotted early. The how questions - what are the activities, budgets, and schedules - comes last in our four-

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question system. By contrast, most project approaches prematurely concentrate on the how without first adequately addressing the three other questions. These four

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questions guide readers into fleshing out a simple, yet sophisticated, mental workbench called "the Logical Framework" - a Systems Thinking paradigm that lays out

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one's own project strategy
in an easily accessible,
interactive 4x4 matrix.
The inclusion of memorable
features and concepts
(four critical questions,
LogFrame matrix, If-then

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thinking, and
Implementation Equation)
make this book unique.
Project management tools
can be used as an
alternative to improve and
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position in the market.

However, the management of projects has been in constant transformation.

Elements such as time, cost, and scope, on which it is based, have been

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complemented with other trends, such as the project team, change management, knowledge management, good negotiation practices, management of

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stakeholders, sustainability, etc. In order to improve the competitiveness of their company and increase earned value, managers must remain up to date on

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these latest
transformations and best
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obtaining better results in the projects undertaken. While highlighting topics such as market growth, risk management, and value creation, this book is

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managers, business
professionals,
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current research on
improving the
competitiveness of
companies as well as
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the management of service, product, engineering projects, as well as information systems (IS). Also included is some coverage of material concerning information

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systems and how IS projects differ from and are similar to regular business projects. The authors draw upon their personal experiences working with project

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managers and on the experience of friends and colleagues who have spent much of their working lives serving as project managers in the real world. Thus, in contrast

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to the books that are about project management, this book teaches students how to do project management. Info from 5th ed.]

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financial management are essential elements of any successful construction job, and therefore make up essential skills for construction project managers and project

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a construction firm. This book's unique practical approach focuses on the activities of the construction management team, including the project manager,

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and construction project management from the construction management practitioner's perspective. Following a complete accounting cycle, from the original estimate

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term superiority? And if so, what are the universal distinguishing characteristics that cause a company to go from good to great? The Standards Using tough benchmarks, Collins and his research team identified a set of elite companies that made the

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leap to great results and sustained those results for at least fifteen years. How great? After the leap, the good-to-great companies generated cumulative stock returns that beat the general stock market by an average of seven times in fifteen

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years, better than twice the results delivered by a composite index of the world's greatest companies, including Coca-Cola, Intel, General Electric, and Merck. The Comparisons The research team contrasted the good-to-great companies with a

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carefully selected set of comparison companies that failed to make the leap from good to great. What was different? Why did one set of companies become truly great performers while the other set remained only good? Over five years, the team

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analyzed the histories of all twenty-eight companies in the study. After sifting through mountains of data and thousands of pages of interviews, Collins and his crew discovered the key determinants of greatness -- why some companies make the leap

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**and others don't. The Findings
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**programs and wrenching
restructurings will almost
certainly fail to make the leap.
“Some of the key concepts
discerned in the study,”
comments Jim Collins, “fly in the
face of our modern business
culture and will, quite frankly,**

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solutions. The concept-centered approach used in the text transforms complex environmental topics and issues into key concepts that students will understand and remember. Overall, by framing the concepts with goals for more

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Governments will take on new roles in their national economies, some as

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partners to business, others imposing constraints. Companies that execute well will be more attractive to government entities as partners and suppliers and better prepared to adapt to a new wave of regulation. • Risk management will

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